AGENDA COVER MEMO

Memorandum Date: February 17, 2023

Order Date: March 7, 2023

TO: Board of County Commissioners

DEPARTMENT: Health and Human Services

PRESENTED BY: Eve Gray, Director H&HS

AGENDA ITEM TITLE: In the Matter of Approving the Acceptance of up to $30 Million from Oregon Housing and Community Services Department in response to the Governor's Emergency Declaration to Prioritized Reducing Homelessness; Delegating Authority to County Administrator to Execute and Sign all Required Documents to Receive Funding; Delegating Authority for The Multi-Agency Coordinating (MAC) Group to Implement and Refine the Community Plan for submission to Oregon Department of Emergency Management (ODEM) and Oregon Housing and Community Services (OHCS).

I. MOTION

In the Matter of Approving the Acceptance of up to $30 Million from Oregon Housing and Community Services Department in response to the Governor's Emergency Declaration to Prioritized Reducing Homelessness; Delegating Authority to County Administrator to Execute and Sign all Required Documents to Receive Funding; Delegating Authority for The Multi-Agency Coordinating (MAC) Group to Implement and Refine the Community Plan for submission to Oregon Department of Emergency Management (ODEM) and Oregon Housing and Community Services (OHCS).

II. AGENDA ITEM SUMMARY

The Board is being asked to approve the acceptance of up to $30 Million of emergency homelessness funding from OHCS, delegate authority to the County Administrator to execute and sign all required documents to accept the funding; and delegate authority to the Lane County MAC Group to Implement and Refine the Community Plan for submission.

III. BACKGROUND/IMPLICATIONS OF ACTION

A. Board Action and Other History

On January 10, 2023 Oregon's Governor issued Executive Order No. 23-02 Declaring State of Emergency Due to Homelessness and Executive Order No. 23-03 Directing State Agencies to Prioritize Reducing Homelessness.

The goal of the Executive Orders are:

- Prevent 8,750 households from becoming homeless
- Add 600 low-barrier shelter beds in emergency areas
- Re-house at least 1,200 unsheltered households in emergency areas

Lane County, as the collaborative applicant of the Lane County/Eugene/Springfield Continuum of Care, anticipates being granted $19.9-22.2 million based on a state formula. By accepting these funds, Lane County will be expected to meet the following target numbers, though there may be flexibility between interventions.

- Prevention: 1,578-1,753 Households
- Emergency Shelter: 111-124 Beds
- Rehousing from Unsheltered Homelessness: 223-247 Households

B. Policy Issues

Prevention assistance, emergency shelter and re-housing are all best practice models utilized to stabilize those at-risk of homelessness or experiencing homelessness. With each model, a community based supportive services component is integrated with shelter or housing to increase stability and quality of life. This includes connecting households with mental health services, primary health care, alcohol and drug services, case management, DHS benefits, and other housing barrier reducing supports.

C. Board Goals

The Lane County Strategic Plan calls for addressing the community's need for additional emergency housing and addressing homelessness. Specifically, the Plan calls for increasing housing options for residents to reduce the incidence of homelessness and increase affordability. Strategies include: convening, sponsoring, and implementing a collaborative multi-jurisdictional affordable

housing action plan; identifying and implementing programs for supportive housing, short-term transitional housing, and long-term and permanent solutions. Increasing access to prevention and treatment services and developing programs tosupport wrap around services.

D. Financial and/or Resource Considerations

The allocation of funds through the Executive Order is time limited through January 31, 2024.

E. Health Implications

Housing can have an impact on both physiological and psychological health. Poor housing can lead to increased rates of communicable diseases such as tuberculosis, infestations such as lice and bed bugs, and infections such as fungus. Poor living conditions can also lead to serious respiratory conditions like asthma and chronic obstructive pulmonary disease and increase the likelihood of physical injury, particularly for older adults and people with a disability.

F. Analysis

On January 10, 2023, Governor Tina Kotek declared a state of emergency in response to a 63% rise in homelessness since 2016. Oregon's Departments of Emergency Management (OEM) and Housing and Community Services (OHCS) have partnered to lead this work with the Office of the Governor.

The initial priority in this crisis is to target funding in a coordinated, three-prong effort to:

1) Prevent homelessness for at least 8,750 households statewide (1,578-1,753 Households in Lane County),
2) Increase shelter capacity in emergency areas by 600 units (111-124 Beds in Lane County).
3) Rehouse at least 1,200 households statewide this year (223-247 Households in Lane County).

All In is focused on three core components of our statewide response to unsheltered homelessness: rehousing people experiencing unsheltered homelessness, preventing unsheltered homelessness, and shelter.

MAC teams will work with Continuums of Care (CoCs) to identify key partners in regional and local strategic planning for unsheltered homeless services to inform stakeholder engagement from the beginning of the regional process. MAC teams should prioritize community engagement efforts identify preexisting connections or plan for outreach to culturally specific service providers, identity and interest-based community groups, community organizers, and other formal and informal representatives of disproportionately impacted groups across the region.

MAC teams will gather and input data to capture the relevant types of services, units, availability, and costs across the region. This will include all federal, state,

local, and philanthropic contributions and funding for shelter, rehousing, and targeted homelessness prevention. The MAC Group will develop and submit the final community plan to OEM/OHCS for implementation to receive funding.

As communities identify priority strategies for each of these three areas, partners will refer to this data to identify capacity restraints and opportunities to invest in additional capacity.

The Oregon Housing and Community Services Department will deliver $130,000,000 in funding to seven of Oregon's Continuums of Care (CoCs) deemed in emergency areas. OEM and OHCS will lead this work and coordinate state agency support for local implementation. Over the course of the year, state partners will support regional and community partners in the emergency areas. The calendar is as follows:

Phase 1: January-February
- Determine additional state funding opportunities for unsheltered homeless services
- Establish and begin managing MAC (multi-agency coordination) teams

Phase 2: February-March
- Determine regional impact and needs
- Gather community priorities
- Project this year's progress and possibility
- Set goals and milestones
- Confirm draft regional plan

Phase 3: March-April
- Determine local capacity for approved plan
- Identify outstanding support and resource needs
- Develop local implementation plans

Phase 4: April-December
- Monitor systems improvement
- Iterate on regional plan and strategies
- Support continuous quality improvement

Phase 5: August-December
- Document lessons learned
- Determine regional impact for 2023 and 2024 needs
- Celebrate and build on successes for 2024 planning

G. Alternatives/Options

1. Approve the acceptance of up to $30 Million from OHCS in response to the Governor's Emergency Declaration Due to Homelessness; and Delegate Authority

to County Administrator to execute and sign all required documents to request and accept funding; and delegate authority for MAC Group to implement and refine community plan to OEM/OHCS.

2. None of the above.

IV. RECOMMENDATION

Staff recommends Option 1.

V. TIMING/IMPLEMENTATION

February 13-17th: Planning meeting with regional partners.
February 17th: MAC members and leaders identified with contact info to OEM.
March 10th: Submit community plans to OEM/OHCS.
March 17th: Community plans approved.
Prepare to receive funding.

VI. FOLLOW-UP

County staff will provide the Board with updates as the transaction progresses.

ATTACHMENT

Board Order

MAC Contact List

BEFORE THE BOARD OF COMMISSIONERS OF LANE COUNTY, OREGON

ORDER NO: 23-03-07-04

In the Matter of Approving the Acceptance of up to $30 Million from Oregon Housing and Community Services Department in response to the Governor's Emergency Declaration to Prioritized Reducing Homelessness; Delegating Authority to County Administrator to Execute and Sign all Required Documents to Receive Funding; Delegating Authority for The Multi-Agency Coordinating (MAC) Group to Implement and Refine the Community Plan for submission to Oregon Department of Emergency Management (ODEM) and Oregon Housing and Community Services (OHCS).

WHEREAS, on January 10, 2023 Oregon's Governor issued Executive Order No. 23-02 declaring State of Emergency Due to Homelessness along with Executive Order No. 23-03 Directing State Agencies to Prioritize Reducing Homelessness; and

WHEREAS, funding for the Governor's Executive Order will be provided to identified HUD Continuums of Care programs in emergency areas; and

WHEREAS, the County is one of Seven identified HUD Continuums of Care programs; and

WHEREAS, the MAC Group will be responsible for developing and submission of the community plan and the implementation needed to serve people experiencing unsheltered homelessness; and

WHEREAS, upon receiving funding, County will be expected to provided services for Prevention, Emergency Shelters and Rehousing from Unsheltered Homelessness;

NOW, THEREFORE, the Board of County Commissioners of Lane County **ORDERS** as follows:

1. Accept up to $30 Million in response to Governor's Emergency Declaration Due to Homelessness.
2. Delegate authority to the County Administrator to execute all documents necessary to request and receive the funding.
3. Delegate authority to the MAC Group to implement and refine the community plan to OEM/OHCS.

ADOPTED this 7th day of March, 2023

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Pat Farr, Chair
Lane County Board of Commissioners

Lane County MACG

Agency	Name (Last, First)	Services Provided (shelter, food, B/MH…)	CoC member	Receive government funding?
Lead - Lane County	Budd, Kate	Coord entry, outreach, B/MH, HMIS Admin, COC Collaborative Applicant	Yes	Yes
Continuum of Care - PHB	Farr, Pat	N/A		
Siuslaw Outreach Services	Teter, Bob	Prevention, RRH, DV Support	Yes	Yes
Catholic Community Services	Perreault, Lorri	Prevention, Shelter, Energy, Food	No	Yes
Carry It Forward	McAllister, Kris	Shelter, outreach	Yes	Yes
Hope and Safety Alliance	Yanez, Brandi	IPV Support, DV Shelter, Advocacy	Yes	Yes
Community Sharing	Fleck, Mike	Prevention, shelter, food, energy, RRH	Yes	Yes
PacificSource CCO	Ryan, Katharine	PH & BH Care, Homelessness, Rent, Food Support, Transportation	Yes	Yes
Lane County Emergency Management	Winningham-Melcher, Patence	Emergency Management	No	Yes
ShelterCare	Petersen-Crabb, Dana	Shelter, RRH, Prevention, BH	No	Yes
City of Eugene	Chavannes, Peter	Funder	Yes	Yes
City of Eugene	DeClue, Duke	Funder	Yes	Yes
HIV Alliance	Yandel, Renee	HIV/AIDS Housing, BH. PH, Outreach, RRH	No	Yes
City of Cottage Grove	Boone, Jake	Funder	No	Yes
Laurel Hill Center	Murphy, Shawn	PSH, RRH, Prevention, BH, Optical	Yes	Yes
Looking Glass Community Services	Myers, Maleigha	RRH, Shelter, BH	No	Yes
Trillium Community Health Plan CCO	Farr, Debi	Funder	Yes	Yes
Lane County	Borta, Amanda	Funder		
Lane County	Cortez, Maria	Funder		
Lane County	Rogers, Brianna	Funder		
Lane County	Ewell, James	Funder		
Lane County	Walker, Carly	Funder		

Regional Planning Template and Funding Request

Local Community/Continuum of Care (CoC) OR-500 (Eugene, Springfield/Lane County CoC)

Contents:

- Overview
- Process
- Data Collection
- Community Analysis
- Goal Setting

Overview

On January 10, 2023, Governor Tina Kotek declared a state of emergency in response to a 63% rise in homelessness since 2016. Oregon's Departments of Emergency Management (OEM) and Housing and Community Services (OHCS) have partnered to lead this work with the Office of the Governor.

The initial priority in this crisis is to target funding in a coordinated, three-prong effort to 1) **prevent homelessness** for at least 8,750 households statewide, 2) **increase shelter capacity** in emergency areas by 600 units, and 3) **rehouse** at least 1,200 **households** statewide this year.

The Oregon Housing and Community Services Department will deliver $130,000,000 in funding to seven of Oregon's Continuums of Care (CoCs) deemed emergency areas. OEM and OHCS will lead this work and coordinate state agency support for local implementation. Over the course of the year, state partners will support regional and community partners in the emergency areas to:

Phase 1: January-February

- Determine additional state funding opportunities for unsheltered homeless services
- Establish and begin managing MAC (multi-agency coordination) teams

Phase 2: February-March

- Determine regional impact and needs
- Gather community priorities
- Project this year's progress and possibility
- Set goals and milestones
- Confirm draft regional plan

Phase 3: March-April

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- Determine local capacity for approved plan
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Phase 4: April-December
- Monitor systems improvement
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Phase 5: August-December
- Document lessons learned
- Determine regional impact for 2023 and 2024 needs
- Celebrate and build on successes for 2024 planning

This **Regional Planning Template and Funding Request** is the framework for Phase 2 and is designed to support regional planning and streamline the state's funding process for homeless services under EO-23-02.

Process

In February 2023, OHCS and OEM will convene regional and local leaders to provide an overview of Phase 2: Regional Planning and Funding Requests. This document covers the three steps of Phase 2:

1) Data Collection 2) Community Analysis 3) Goal Setting

This document can be used as a guide throughout Phase 2 and as a repository for qualitative data and community decisions and plans. State partners have attached an editable spreadsheet to this document, which will serve to collect data and automate calculations and projections necessary to the planning and funding process. Phase 2 is outlined below with items captured in the spreadsheet noted with an *.

Data Collection
- Partners*
- Population*
- Services*

Community Analysis
- Stakeholder Engagement
- Data Review
- Impact Analysis
- Community Priorities
- Unmet Needs

Goal Setting
- Priority Strategies
- Projections*
- Confirm Goals
- Milestones

Data Collection

Early in this phase of work, MAC teams and CoCs are encouraged and can be supported in seeking input from people with lived expertise and/or

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experience of homelessness (people who have or who are currently experienced of homelessness). This input should be prioritized in discussion and decision-making. State agencies and technical assistance providers are available to support this coordination as needed upon request through MAC teams. The region's spreadsheet* should be used to capture a comprehensive list of partners and expertise engaged in Phase 2.

The data collection work outlined below requires the accompanying spreadsheet where MAC teams will collect the data necessary to inform local projections, analysis, and priorities. Use of the spreadsheet is noted with an asterisk (*) throughout this template.

Partners

MAC teams will work with Continuums of Care to identify key partners in regional and local strategic planning for unsheltered homeless services to inform stakeholder engagement from the beginning of the regional process. Given the critical systems operations and service provision already underway, communities may elect to have representatives to this process to share information for and with multiple stakeholders and coalitions.

The initial data and impact analysis* offered by state partners should inform whether and which additional partners should be invited to the table, particularly those representing communities and subpopulations who are disproportionately impacted by unsheltered homelessness in each region.

During the data collection process in Phase 2, MAC teams and CoCs should prioritize community engagement efforts identify preexisting connections or plan for outreach to culturally specific service providers, identity- and interest-based community groups, community organizers, and other formal and informal representatives of disproportionately impacted groups across the region.

This engagement and partnership should be prioritized over the quantitative data outlined below in early in Phase 2 because their specific perspectives will significantly improve the efficacy of the community's strategies given the disparate impact of the crisis on their communities and their resulting expertise.

Population

State partners have documented* each CoC's 2022 Point-in-Time data as well as each CoC's census data to better understand the impact of unsheltered homelessness at the subpopulation level in each region. Through the contracting process, MAC teams will be asked to coordinate HDX 2.0 access for state agencies to establish more accurate baselines and projections using annual rather than point-in-time data.

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Subpopulation data is captured here based on the following publicly available demographic data for the general population as well as data specific to those experiencing homelessness: household makeup (individual/family), age or service (youth and veterans), and race and ethnicity. This initial data analysis* is intended to highlight which subgroups in the region are at a disproportionately high risk of experiencing unsheltered homelessness. During Phase 2, there is no additional data input or quantitative data analysis required.

The region's data and impact analysis should be shared with partners engaged in the regional planning and funding request process. As information is gathered about the specific challenges, opportunities, and efforts already underway, MAC teams will document and build on that information to inform the region's priority strategies and goals.

Services

All In is focused on three core components of our statewide response to unsheltered homelessness: rehousing people experiencing unsheltered homelessness, preventing unsheltered homelessness, and shelter.

MAC teams will gather and input data* to capture the relevant types of services, units, availability, and costs across the region. This will include all federal, state, local, and philanthropic contributions and funding for shelter, rehousing, and targeted homelessness prevention.

As communities identify priority strategies for each of these three areas, partners will refer to this data to identify capacity restraints and opportunities to invest in additional capacity. State agencies will also use this data to better understand and support communities in navigating unstable funding streams during and preceding the COVID-19 pandemic.

Community Analysis

Part 1: Community Engagement and Data Review

1) Please summarize your community engagement processes and the efforts made to ensure that the perspectives of people experiencing homelessness, frontline service providers, and groups at a high risk of experiencing homelessness inform regional priorities throughout Phase 2. Please list decision making processes and track community engagement efforts here as well.

Lane County engaged people with lived expertise of homelessness through interviews, holding a feedback session with the COC's lived expertise group, receiving major barrier feedback from a group of youth with lived expertise and convening three open invitation taskgroups focused on the three core outcomes of the governor's order. Attendees of the taskgroups included local frontline service providers, community members, local jurisdiction representatives and people at-risk of homelessness. Due to the tight timeline and greater priorities the Housing Authority and two

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culturally specific group chose to not participate. All were provided with a draft copy of the plan documents to provide feedback and re-engagement will be attempted once the MAC moves into the implementation phase.

Once programming ideas and feedback was collected it was provided to the MAC group in the form of a workbook, which included the funding line items draft responses to Parts 1-3 in the community plan documents and the lens. The MAC group ran the programming ideas through decision making lens which helped to determine the high priority interventions and systemic approaches.

Once the MAC group identified the priorities a draft of the community plan was created. This draft was shared with the MAC group, Lane County Board of County Commissioners, CoC Board, Lived Expertise group and the Youth group. Feedback was incorporated, as possible and the final draft of the plan documents were provided to the MAC group for approval on Friday, March 10, 2023

2) MAC teams and CoCs will seek input from disproportionately impacted groups and communities in an ongoing effort to develop a shared understanding of individual and regional challenges facing people experiencing unsheltered homelessness. Please add any additional qualitative or quantitative data or information that was shared to better understand the impact of unsheltered homelessness on their communities.

Homelessness in Lane County, Oregon | Tableau Public

Homeless Housing Shelter Inventory in Lane County Oregon | Tableau Public

Part 2: Impact Analysis

3) How many people experiencing unsheltered homelessness did your Continuum of Care region house in 2022?
881 People

4) Based on quantitative data and qualitative community input, these three groups have a disproportionately high risk of experiencing unsheltered homelessness:

   a. Subpopulation 1: Individuals with Disabilities
   b. Subpopulation 2: Individuals with gender identity that includes Transgender, Questioning or a gender that is not singularly female or male.
   c. Subpopulation 3: Individuals who race is Black, African American, African, American Indian, Alaska Native or Indigenous.

5) What percentage of people experiencing unsheltered homelessness who exit to permanent housing, return to homelessness within 6 months?

Of 2,432 clients exiting to permanent housing from 2/1/2019 through 7/31/22, 282 returned to homelessness within 6 months for a rate of 11.6%.

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6) What percentage of people experiencing unsheltered homelessness who exit to permanent housing, return to homelessness within 6-12 months?

Of 2,170 clients exiting to permanent housing from 2/1/2019 through 1/31/22, 108 returned to homelessness within 6 to 12 months for a rate of 5%

7) On average, how many people experiencing unsheltered homelessness does your Continuum of Care region exit to permanent housing each month?
77 People

8) What culturally specific services are available and accessible to each of the three groups of people experiencing unsheltered homelessness in your Continuum of Care region?
   a. Subpopulation 1: Individuals with Disabilities
   b. Subpopulation 2: Individuals with gender identity that includes Transgender, Questioning or a gender that is not singularly female or male.
   c. Subpopulation 3: Individuals who race is Black, African American, African, American Indian, Alaska Native or Indigenous.

9) What specific services or supports are available for individuals in these groups to access and sustain mainstream (education, health care, Social Security, etc.) services and community connections once people are housed?

   a. Subpopulation 1: Individuals with Disabilities
   b. Subpopulation 2: Individuals with gender identity that includes Transgender, Questioning or a gender that is not singularly female or male.
   c. Subpopulation 3: Individuals who race is Black, African American, African, American Indian, Alaska Native or Indigenous.

Part 3: Community Priorities

10) Please select **all** local needs that are immediate and major barriers to your Continuum of Care's efforts to support people experiencing unsheltered homelessness in regaining housing, safety, and stability.

☒ Housing Affordability
☒ Emergency Shelter Shortage
☒ Street Outreach Services
☒ Affordable Housing Landlord Engagement
☒ Substance Use Disorder Care and Services
☒ Mental Health Care and Services
☒ Rapid Rehousing Projects
☒ Service Providers – Organizational Capacity
☒ Service Providers – Staff/Salary
☒ Service Providers – Specific Expertise
☐ Medical Care
☐ Skilled Nursing Facility Care
☐ Nursing Home Shortage
☐ Manufactured Housing
☒ Housing Development
☒ Flexible System Funding/Costs
☐ Cleaning or maintenance (e.g., hoarding prevention)

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☒ Housing-focused Case Management
☐ Housing problem-solving assistance
☐ Conflict mediation Services
☒ Housing Navigation Services
☒ Tenant-based rental assistance
☒ Project-based rental assistance
☒ Housing Choice Vouchers
☐ Targeted subsidies
☐ Rent buy-down
☐ Family reunification transportation assistance
☒ Flexible emergency funding
☐ Food security payments
☐ Marketing materials

☒ Operating costs
☐ Other flexible forms of financial assistance
☐ Other renovations
☐ Peer support Services
☐ Planning and development
☐ Project management
☐ Repairing damages
☐ Room and board payments
☒ Security deposits
☐ Service coordination and integration
☐ Signing bonuses
☒ Staffing
☒ Transportation assistance

11) For each of the three subpopulations identified above as **disproportionately likely** to experience unsheltered homelessness in your region, please identify which of these needs most significantly and specifically impact their ability to regain and retain housing.

- Subpopulation 1: Housing Affordability
- Subpopulation 2: Housing Affordability
- Subpopulation 3: Housing Affordability

12) Please list the region's five most urgent and critical (important but not immediately time sensitive) unmet needs, choosing from the selected list above.

- Most Urgent: Housing Affordability
- Urgent and Critical: Mental Health Care and Services
- Time Sensitive and Very Important: Housing Development
- Not Time Sensitive but Very Important: Substance Use Disorder Care and Services
- Important: Tenant-Based Rental Assistance

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Goal Setting

Each region will determine priority strategies that will target its All In investments across its three goals. MAC teams and CoCs will rely on the data and

community analysis above to inform which of these strategies to prioritize. MAC teams and CoCs may gather additional data to better understand what local capacity and limitations should guide these investments.

Based on the supports most needed and the services currently available in your region, please check **only** the boxes for the investment strategies that would **most benefit** your community's efforts to rehouse people experiencing unsheltered homelessness.

Part 1: Strategies to prevent unsheltered homelessness

☒ Technical assistance and support to integrate **housing problem-solving into street outreach**.

☒ Offering **flexible housing-related funding for institution-involved families, youth, and single adults** who formerly exited or are currently exiting a publicly funded child welfare and foster care, juvenile and adult corrections, long-term care, health, and mental health and substance use treatment facility by providing flexible funding that to reduce housing instability. Eligible activities include:

- ☒ Housing-focused case management
- ☐ Service coordination and integration
- ☒ Targeted subsidies
- ☒ Flexible emergency funding
- ☐ Room and board payments
- ☐ Transportation assistance
- ☐ Food security payments
- ☒ Other flexible forms of financial assistance

☒ Offering **flexible housing-related funding for older adults and people with disabilities** – including people with mental health conditions and/or substance use disorders –to reduce housing instability by providing access to housing-related home- and community-based services. Eligible activities include:

- ☒ Housing-focused case management
- ☒ Service coordination and integration
- ☒ Targeted subsidies
- ☒ Flexible emergency funding
- ☐ Room and board payments
- ☒ Transportation assistance
- ☐ Food security payments

☒ Other flexible forms of financial assistance

☒ Funding **encampment-specific prevention and shelter diversion to permanent housing or family reunification** (if safe and appropriate) to prevent people that have been placed into permanent housing from losing their housing and falling back into unsheltered homelessness. Eligible activities include:

- ☒ Housing-focused outreach
- ☒ Housing-focused case management
- ☐ Family reunification transportation assistance
- ☒ Housing problem-solving assistance
- ☒ Flexible emergency funding

☒ **Expand or establish geographically robust street outreach efforts** that provide access to the full menu of services available in your community. Eligible activities include:

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☒ Service coordination and integration
☐ Harm reduction training
☒ Peer support

☒ Housing problem-solving assistance
☐ Conflict mediation
☒ Family reunification transportation assistance

Part 2: Strategies to increase shelter capacity for individuals and families experiencing unsheltered homelessness

☐ **Technical assistance and support to re-evaluate current emergency shelter rules** that may unnecessarily punish, divert, harm, or discourage people from staying in emergency shelter and seek unsheltered respite.

☒ **Expand non-congregate shelter** through acquisition and development through the following eligible activities:

☒ Acquisition of existing structure or vacant land
☐ Demolition costs
☒ Development hard costs
☒ Site improvements
☒ Related soft costs
☐ Replacement reserve

Expand emergency shelter bed capacity through the following eligible activities:

☒ Major rehabilitation
☒ Conversion
☒ Other renovation

Part 3: Strategies to rapidly rehouse individuals and families experiencing unsheltered homelessness

☐ Technical assistance and support to establish or strengthen your Continuum of Care region's **relationship with Public Housing Authorities** to coordinate on securing available voucher resources to rehouse individuals and families experiencing unsheltered homelessness.

☒ Technical assistance and support to examine, revise or strengthen your Continuum of Care region's **coordinated entry** prioritization policies and practices to rapid rehouse individuals and families experiencing unsheltered homelessness.

☐ **Technical assistance and support to analyze your Continuum of Care region's funding portfolio** to identify braided funding opportunities to increase its capability to rapidly rehouse individuals and families experiencing unsheltered homelessness.

☒ Technical assistance and support to develop and implement an **encampment strategy** to focus rehousing efforts and reduce the number of encampments.

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☒ Expand or develop a **landlord incentive package** to establish a pool of units with reduced or eliminated tenancy screening criteria to rehouse people experiencing unsheltered homelessness. Eligible activities include:

- ☒ Planning and development
- ☒ Marketing materials
- ☒ Holding fees
- ☒ Signing bonuses
- ☒ Security deposits
- ☒ Rent buy-down
- ☒ Repairing damages
- ☒ Cleaning or maintenance (e.g., hoarding prevention)

☐ Develop and implement a **housing surge** and/or **housing fair**. Eligible activities include:

- ☐ Staffing
- ☐ Admin
- ☐ Project management
- ☐ Fiscal Agent
- ☐ Tenant-based rental assistance
- ☐ Housing-focused case management
- ☐ Third-party inspection services

☒ Develop and implement a **master leasing program**. Eligible activities include:

- ☒ Staffing
- ☒ Admin
- ☒ Project management
- ☒ Fiscal Agent
- ☒ Project-based rental assistance
- ☒ Housing-focused case management
- ☒ Third-party inspection services
- ☒ Operating costs

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Goals

Please identify what goals your Continuum of Care is prepared to set and work toward this year for each area, assuming financial support from the state for implementing some or all the strategies marked above, as well as technical assistance and collaboration.

Quantify your goal to contribute towards this statewide effort and identify the number of households, beds, and/or people you will be able to serve with additional resources.

Prevent homelessness
Our CoC Region will prevent homelessness for a minimum of __1056____ households by this date: 1/31/2024.

Increase shelter capacity
Our CoC Region will add a minimum of _195____ emergency shelter beds by this date: 1/31/2024.

Rapidly rehouse
Our CoC Region will rapidly rehouse _363____ people experiencing unsheltered homelessness by this date: 1/31/2024.

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Milestones

Please provide a timeline of milestones your Continuum of Care region proposes to mark progress, evaluate strategies, and improve operations to achieve the goals identified above, contingent on funding, in partnership with OHCS and OEM.

Month	Progress Milestones	Systems Improvement Actions
March 2023	• March 10: Plan submitted to State agencies. • Plan documents approved by State agencies. • Funding allocation and outcome expectations received from State agencies. • Understand funding routes, state agency guidelines and focus of technical assistance support. • Determine if Lane County will declare an emergency due to homelessness.	• Receive feedback on plan pre- and post-plan development from key groups focused on homelessness. • Determine Incident Command and emergency operations center (EOC) structure. • Set-up ongoing meetings with technical assistance providers and MAC group.
April	• Agreements with State agencies in place. • Process to procure programming subcontractors is determined. • Priorities that need additional exploration have been identified and next steps documented. • Identified entities that may receive additional supports (rural entities, schools, institutions, etc.) are engaged with to determine how to effectively provide those supports.	• Develop Coordinated Prevention approach similar to Treasury Rent Assistance that focuses on rural areas and those most likely to experience homelessness for metro area.
May	• Additional emergency shelter bed action steps, including partner agencies, are identified. • Programs in HMIS appropriately based on state guidance.	• Create collaborative Diversion program policies and points of access for identified populations. • Create coordinated Flexible Funding policies and access point for Street Outreach teams. • Begin coordinating EOC Center to develop an encampment strategy to focus rehousing efforts and reduce the number of encampments. Determine tools needed and what collaboration with outreach teams look like.

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June	• Subcontractor contracts in place. • Funded programs have begun serving households. • Master leasing program developed. • Programs entering data in HMIS.	• Create landlord incentive package and housing pool policies with landlord & agency feedback. • EOC Center to track outreach encampment support is active.
July	• Homelessness Prevention – 100 Households • Emergency Shelter- 50 New Beds • Re-Housing- 50 Households • Begin Landlord incentive program and development of Housing Pool. • Encampment has been vacated due to outreach engagement and rehousing.	• MAC begin reviewing program data monthly and explore needs/changes. • Review programming and explore opportunities to increase behavioral and physical health access.
August	• Emergency Shelters expanding capacity, have expanded capacity.	• MAC reviews program data monthly and explore needs/changes. • Develop Master Leasing Program. • Explore Diversion and Rapid Response access points. What are opportunities for improvement and targeting. • Review and strengthen coordinated entry prioritization policies and practices to rapid rehouse individuals and families experiencing unsheltered homelessness.

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September	• Alternative Shelters infrastructure has been improved to meet emergency shelter standards. • Rural severe weather sites have been improved run 24/7 and meet emergency shelter standards. •	• MAC reviews program data monthly and explore needs/changes. • Implement Master Leasing Program.
October	• Homelessness Prevention – 500 Households • Emergency Shelter- 130 New Beds • Re-Housing- 140 Households	• MAC reviews program data monthly and explore needs/changes. • Create a mechanism to track and share shelter bed availability across the system for partners and ideally clients.
November	• New shelter facilities are up and running o Medical respite program begins. o Youth	• MAC reviews program data monthly and explore needs/changes.
December	• Explore sustainability for programs created and increased through this initiative.	• MAC reviews program data monthly and explore needs/changes. • Determine way to assess the All IN efforts when initiative ends.

DRAFT

Lane County All In Community Plan
Updated: 3/3/2023

Homelessness Prevention (HP)		
~ $15,590/household		
Priority Level (High – Mid-Low)	Systemic Approaches/Programs **Prevent homelessness** Our CoC Region will prevent homelessness for a minimum of _____ households by this date: 1/31/2024. **State Recommendation: 1578-1753 Households**	# of Households Served 1056 Households- HP (Includes 100 Outreach)
High	**Create Diversion Program** (Supports & Flexible Funding) for Specific Populations o Focus on those most likely to experience houselessness, but for the assistance: History of homelessness, low-incomes, People of Color, LGBTQ+ population, Youth (under 24), older adults (55+) and people with disabilities o Offer flexible housing-related funding for institution-involved families, youth, and single adults who formerly exited or are currently exiting a publicly funded child welfare and foster care, juvenile and adult corrections, long-term care, health, and mental health and substance use treatment facility by providing flexible funding that to reduce housing instability.	260 Households
High	**Increase Street Outreach Staffing Capacity and create a Coordinated Flexible Fund** o Include a focus on people discharging from inpatient healthcare. o Focus on specific encampments to provide prevention & shelter diversion to permanent housing or family reunification. o Include rural focus and staffing by peers. o Complement RRH Encampment strategy.	100 Households
High	**Increase Homelessness Prevention Programs** (Rent Assistance) for Focus on those most likely to experience houselessness, but for the assistance. o Focus on those most likely to experience houselessness, but for the assistance: History of homelessness, low-incomes, People of Color, LGBTQ+ population, Youth (under 24), older adults (55+) and people with disabilities including people with mental health conditions and/or substance use disorders.	671 Households

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Mid	**Create Targeted Rent Subsidies** in rural areas to keep households housed. o Focus on families with kid(s) that have one person who has a disability and unaccompanied youth.	25 Households

Emergency Shelter ~$15,327/bed		
Priority Level (High – Mid-Low)	Systemic Approaches / Programs **Increase shelter capacity** Our CoC Region will add a minimum of _____ emergency shelter beds by this date: 1/31/2024. **State Recommendation: 111-124 Beds**	# of New Units/Beds 195
HIgh	**Improve Alternative Shelter Sites** o Improve alternative shelter sites to meet emergency shelter and low-barrier requirements. o Add more wraparound supports.	110 Beds
HIgh	**Increase Medical Respite** o Create medical respite beds (especially by collaborating with CCOs and programs who already provide medical respite) and adding more medical support to existing programs.	12 Beds
High	**Improve Severe Weather Shelters in Rural Areas for 24/7 Programming** o Upgrade cold weather sites in rural areas so they could be year-round shelters (depending on whether jurisdictions would allow this, and assuming those sites aren't used for other purposes throughout the year) – or rehabbing buildings in rural areas like Oakridge	16 Beds
HIgh	**Increase Youth Shelter Beds** o Additional shelter beds for youth, especially that allow for longer stays - Include transportation funding.	10 Beds
Mid	**Increase Family Shelter Beds** o Increase shelter capacity to result in more beds for families. o	10 Beds

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Mid	**Increase Existing Shelter Capacity** o Add more pallets or similar structures – To increase shelter capacity of existing emergency shelters.	38 Beds

ReHousing & Street Outreach RRH- $15,600/Household Outreach $1,708/Household		
Priority Level (High – Mid-Low)	Systemic Approaches/Programs **Rapidly Rehouse** Our CoC Region will rapidly rehouse _____ people experiencing unsheltered homelessness by this date: 1/31/2024. **State Recommendation: 223-247 Households**	# of Households Served 363 Households – RRH (includes 102-Outreach)
HIGH	**Increase Rapid Response:** o Increase rapid response programming that incorporates mobile diversion/outreach teams, flexible funding pool, case conferencing, and peer support &/or bi-lingual/bi-cultural staff or connection. This intervention would serve individuals, including youth, who are unhoused, targeting those recently homeless or at the "front door" of the system to have problem solving conversations and divert to housing using flexible resources.	102 Households
HIGH	**Create Landlord Incentive Package and Housing Pool:** o Increase landlord engagement by adding flexible funding to pay for incentive program, damages, unit rehab to bring to HQS standards, and tenant/landlord education. Include incentives or funds for landlords in rural areas to upgrade rural units to HUD standard, correct issues to pass inspection, etc. in order to expand available units in these areas. Work to be completed by Landlord Liaison and added staffing capacity. Intervention could be implemented County-wide in metro and rural areas. o Develop a pool of units (shared and household-specific) available to re-house households from unsheltered houselessness. o Explore Master Leasing.	Supports other interventions

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HIGH	**Encampment Focused Mobile Street Housing Navigation and Case Management (Metro):** o Implement new peer-based housing navigation resources/general case management for individuals who are unhoused and searching for housing. Utilize Diversion approach (supports & flex funding) to support individuals who already have a voucher but are unable to find housing and do not have assistance from an existing program, individuals who have income to be housed on their own but cannot locate units/need move in resources or barrier busters.	126 Households
MID	**Create Rapid Re-Housing – For People with Lower Vulnerability:** o Add new RRH resources to serve lower vulnerability populations who are literally homeless for shorter periods of time (3-9 months). This could include added FTE/units to existing projects, implementing shared housing approaches, and adding RRH funding directly to locations where individuals present (e.g. safe sleep sites). Include connection to landlord engagement, flexible funding, and bi-lingual/bi-cultural staff/supports.	110 Households
MID	**Housing Navigation and Case Management (Rural):** o Implement new housing navigation resources and case management program for individuals in rural communities who are have a voucher, are enrolled in HOME TBA but cannot locate housing and/or are living unsheltered. o Utilize Diversion approach with supports and flexible funding.	25 Households

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Continuum of Care: Lane County
Last Updated Date: 3/10/2022
Last Updated By Kate Budd

Updates to Tracker

Name	Date Edited

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1) **Partnership:** MAC teams will work with Continuums of Care to identify key partners in regional and local strategic planning the beginning of the regional process. Given the critical systems operations and service provision already underway, communi and with multiple stakeholders and coalitions.

2) **Data:** The initial data and impact analysis* offered by state partners should inform whether and which additional partners sh subpopulations who are disproportionately impacted by unsheltered homelessness in each region.

3) **Community Engagement:** During the data collection process in Phase 2, MAC teams and CoCs should prioritize communi culturally specific service providers, identity- and interest-based community groups, community organizers, and other formal ar region.

4) **Prioritization:** This engagement and partnership should be prioritized over the quantitative data outlined below in early in P efficacy of the community's strategies given the disparate impact of the crisis on their communities and their resulting expertise

Organization/Coalition	**Community Role**	**Primary Subpopulations Served**

DRAFT

for unsheltered homeless services to inform stakeholder engagement from
ties may elect to have representatives to this process to share information for

ıould be invited to the table, particularly those representing communities and

ty engagement efforts identify preexisting connections or plan for outreach to
ıd informal representatives of disproportionately impacted groups across the

'hase 2 because their specific perspectives will significantly improve the
e.

Org's Primary Area of Expertise	Additional Areas of Expertise

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All In Baseline: 2022 Point-in-Time Count by Race and Ethnicity A

Individuals

Unsheltered Individuals

Continuum of Care	Non-Hispanic/ Non-Latinx	Hispanic or Latinx	White	Black, African American, or African	Asian or Asian American	American Indian, Alaska Native, or Indigenous
OR-500	420	68	398	17	1	16
OR-501	443	10	211	127	9	28
OR-502	21	5	21	1	1	1
OR-503	274	48	290	2	0	5
OR-504	5	0	4	0	0	0
OR-506	0	0	0	0	0	0
OR-507	101	20	92	9	1	12

Families

Unsheltered Families

Continuum of Care	Non-Hispanic/ Non-Latinx	Hispanic or Latinx	White	Black, African American, or African	Asian or Asian American	American Indian, Alaska Native, or Indigenous
OR-500	420	68	398	17	1	16
OR-501	443	10	211	127	9	28
OR-502	21	5	21	1	1	1
OR-503	274	48	290	2	0	5
OR-504	5	0	4	0	0	0
OR-506	0	0	0	0	0	0
OR-507	101	20	92	9	1	12

Parenting Youth

Unsheltered Parenting Youth

Continuum of Care	Non-Hispanic/ Non-Latinx	Hispanic or Latinx	White	Black, African American, or African	Asian or Asian American	American Indian, Alaska Native, or Indigenous
OR-500	3	0	3	0	0	0
OR-501	10	2	3	8	0	0

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	OR-502	0	0	0	0	0	0
	OR-503	5	3	8	0	0	0
	OR-504	0	0	0	0	0	0
	OR-506	0	0	0	0	0	0
	OR-507	3	1	3	0	0	1

Unaccompanied Youth

Unsheltered Unaccompanied Youth

Continuum of Care	Non-Hispanic/ Non-Latinx	Hispanic or Latinx	White	Black, African American, or African	Asian or Asian American	American Indian, Alaska Native, or Indigenous
OR-500	30	2	30	0	0	0
OR-501	87	13	46	12	0	12
OR-502	32	9	35	2	0	3
OR-503	71	5	57	7	0	10
OR-504	44	7	46	1	0	2
OR-506	9	3	9	0	0	0
OR-507	9	0	9	0	0	0

Veterans

Unsheltered Veterans

Continuum of Care	Non-Hispanic/ Non-Latinx	Hispanic or Latinx	White	Black, African American, or African	Asian or Asian American	American Indian, Alaska Native, or Indigenous
OR-500	187	14	161	14	1	6
OR-501	186	18	135	21	4	17
OR-502	36	2	34	2	0	2
OR-503	20	2	18	0	0	1
OR-504	63	5	54	3	1	8
OR-506	15	0	11	0	2	0
OR-507	19	1	16	1	0	2

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Across CoCs

Native Hawaiian or Other Pacific Islander	Multiple Races
0	56
22	56
0	2
1	24
0	1
0	0
3	4

Native Hawaiian or Other Pacific Islander	Multiple Races
0	56
22	56
0	2
1	24
0	1
0	0
3	4

Native Hawaiian or Other Pacific Islander	Multiple Races
0	0
0	1

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0	0
0	0
0	0
0	0
0	0

Native Hawaiian or Other Pacific Islander	Multiple Races
0	2
1	29
0	1
0	2
0	2
0	3
0	0

Native Hawaiian or Other Pacific Islander	Multiple Races
0	19
3	24
0	0
0	3
0	2
0	2
0	1

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Oregon - Statewide	Total	White	Black, African American, or African	Asian or Asian American
2022 PIT	17,959.000	13,960.000	1,172.000	101.000
Census	4,237,256.000	3,169,096.000	82,655.000	62,993.000
Rate/Prevalence	0.004	0.004	0.014	0.002

OR-500	Total	White	Black, African American, or African	Asian or Asian American
2022 PIT	2,880.000	2,382.000	93.000	8.000
Lane County Census	382,971.000	309,194.000	4,660.000	4,674.000
Rate/Prevalence	0.008	0.008	0.020	0.002

OR-501	Total	White	Black, African American, or African	Asian or Asian American
2022 PIT	5,228.000	3,154.000	789.000	54.000
Multnomah County Census	815,428.000	556,202.000	45,370.000	9,906.000
Rate/Prevalence	0.006	0.006	0.017	0.005

OR-502	Total	White	Black, African American, or African	Asian or Asian American
2022 PIT	1,251	1,079	35	8
Jackson County Census	223,259	178,193	1,734	2,781
Rate/Prevalence	0.006	0.006	0.020	0.003

OR-503	Total	White	Black, African American, or African	Asian or Asian American
2022 PIT	1,251	1,152	31	3
TriCounty Census	446,014	206,478	1,112	5,203
Rate/Prevalence	0.003	0.006	0.028	0.001

OR-504	Total	White	Black, African American, or African	Asian or Asian American
2022 PIT	1,805	1,517	68	7
2022 Census	370,658	301,595	4,896	8,748
Rate/Prevalence	0.005	0.005	0.014	0.001

OR-505	Total	White	Black, African American, or African	Asian or Asian American
2022 PIT	4,057	3,557	78	11
2022 Census	2,114,463	1,617,434	24,883	31,861
Rate/Prevalence	0.002	**0.002**	**0.003**	0.000

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OR-506	Total	White	Black, African American, or African	Asian or Asian American
2022 PIT	808	649	43	7
2022 Census	87,433	385,455	13,437	6,179
Rate/Prevalence	**0.009**	0.002	**0.003**	0.001

OR-507	Total	White	Black, African American, or African	Asian or Asian American
2022 PIT	571	470	35	3
2022 Census	600,372	334,855	4,554	3,510
Rate/Prevalence	0.001	0.001	**0.008**	0.001

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American Indian, Alaska Native, or Indigenous	Native Hawaiian or Other Pacific Islander	Multiple Races	Non-Hispanic/ Non-Latinx	Hispanic or Latinx
880.000	227.000	1,619.000	15,876.000	2,083.000
194,538.000	19,204.000	443,339.000		
0.005	0.012	0.004		

American Indian, Alaska Native, or Indigenous	Native Hawaiian or Other Pacific Islander	Multiple Races	Non-Hispanic/ Non-Latinx	Hispanic or Latinx
89.000	14.000	294.000	2,639.000	241.000
9,620.000	1,015.000	38,792.000		
0.009	0.014	0.008		

American Indian, Alaska Native, or Indigenous	Native Hawaiian or Other Pacific Islander	Multiple Races	Non-Hispanic/ Non-Latinx	Hispanic or Latinx
303.000	80.000	848.000	4,753.000	475.000
62,022.000	5,457.000	88,414.000		
0.005	0.015	0.010		

American Indian, Alaska Native, or Indigenous	Native Hawaiian or Other Pacific Islander	Multiple Races	Non-Hispanic/ Non-Latinx	Hispanic or Latinx
58	23	48	1,051	200
3,387	867	24,558		
0.017	0.027	0.002		

American Indian, Alaska Native, or Indigenous	Native Hawaiian or Other Pacific Islander	Multiple Races	Non-Hispanic/ Non-Latinx	Hispanic or Latinx
96	10	67	1,219	140
2,744	326	21,687		
0.035	0.031	0.003		

American Indian, Alaska Native, or Indigenous	Native Hawaiian or Other Pacific Islander	Multiple Races	Non-Hispanic/ Non-Latinx	Hispanic or Latinx
97	38	78	1,547	258
9,275	4,182	51,873		
0.010	0.009	0.002		

American Indian, Alaska Native, or Indigenous	Native Hawaiian or Other Pacific Islander	Multiple Races	Non-Hispanic/ Non-Latinx	Hispanic or Latinx
188	21	202	3,533	524
107,490	7,357	218,015		
0.002	**0.003**	0.001		

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American Indian, Alaska Native, or Indigenous	Native Hawaiian or Other Pacific Islander	Multiple Races	Non-Hispanic/ Non-Latinx	Hispanic or Latinx
27	33	49	613	195
69,106	3,477	70,506		
0.000	**0.009**	0.001		

American Indian, Alaska Native, or Indigenous	Native Hawaiian or Other Pacific Islander	Multiple Races	Non-Hispanic/ Non-Latinx	Hispanic or Latinx
22	8	33	521	50
20,699	1,117	40,543		
0.001	**0.007**	0.001		

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REFERENCE	
Red Highlight	More than 1 of every 50 people
0.020	1 of every 50 people
0.010	1 of every 100 people
0.002	1 of every 500 people
0.001	1 of every 1000 people

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Project Type
Emergency Shelter Beds – Adult Only
Emergency Shelter Beds – Adults with Children
Emergency Shelter Beds - Youth
Transitional Housing
Joint Transitional Housing/Rapid Rehousing
Rapid Rehousing
Permanent Supportive Housing
Other Permanent Housing
Housing Choice Vouchers

Service Type
Outreach
Rental Assistance
Case Management
Landlord Engagement
Housing Navigation

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Units Available	Total Units	Avg. Cost Per Unit
0	529	16,441.14
20	64	13,089.59
0	6	47,155.17
34	149	0.00
2	58	
0	242	15,588.48
21	804	2,772.13
0	253	
32	2704	

Slots Available	Total Slots	Avg. Cost Per Service
0	1410	1,707.49
0	1059	15,589.90
0	0	
0	0	
0	248	3,357.30

30-Sep

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TOTAL	$22,000,000.00				
	$4,400,000.00	Admin	20.00%		
	$66,000.00	HMIS	0.03%		
	$10,850,640.00	HP	696	956	
	$1,040,000.00	HP Diversion	260		
	$2,988,765.00	ES	195	195	
	$1,716,000.00	ReHousing	110	212	
	$510,000.00	ReHousing RR	102		
	$428,708.00	Outreach	251	HP	
	$22,000,113.00			1363	

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Project Type
Emergency Shelter Beds – Adult Only
Emergency Shelter Beds – Adults with Children
Emergency Shelter Beds - Youth
Transitional Housing
Joint Transitional Housing/Rapid Rehousing
Rapid Rehousing
Permanent Supportive Housing
Other Permanent Housing
Housing Choice Vouchers
Service Type
Outreach
Rental Assistance
Case Management
Landlord Engagement
Housing Navigation
Total Investments

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City	*County*	*State*	*Federal*
$1,220,882.80	$331,324.20	$3,745,814.00	$3,209,340.00
$14,568.40	$21,852.60	$752,404.00	$48,909.00
$36,000.00		$30,210.00	$216,721.00
$587.60	$881.40	$88,200.00	$15,746.00
$60,824.88	$354,812.32	$1,809,014.88	$1,547,761.00
$101,855.60	$152,783.40	$456,000.00	$1,368,102.00
$41,706.00	$62,559.00	$92,406.00	$2,210,890.00
$45,876.72	$68,815.08	$10,752,507.66	$5,642,509.93
			$126,454.00
$35,781.60	$53,672.40	$417,795.00	$325,361.00
$1,558,083.60	**$1,046,700.40**	**$18,144,351.54**	**$14,711,793.93**

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Private	*Total*
$190,000.00	$8,697,361.00
	$837,734.00
	$282,931.00
	$105,415.00
	$0.00
	$3,772,413.08
$150,051.00	$2,228,792.00
	$0.00
	$0.00
	$0.00
	$2,407,561.00
	$16,509,709.39
	$0.00
	$126,454.00
	$832,610.00
$340,051.00	**$35,800,980.47**

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03 Street Outreach

04 Emergency Shelter

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06 Rapid Rehousing

07 HMIS

08 Administration

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OREGON HOUSING AND COMMUNITY SERVICES
Oregon's ALL IN

Housing Stabilization Division
725 Summer Street NE, Suite B
Salem, OR 97301-1266
Phone: (503) 986-2000

Oregon's ALL IN
Request for Funds

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Instructions: Below are two tables requesting grant-specific information and budget detail. Please fill out the applicable information in the orange-colored cells. The 'Requested Draw Amount' will automatically sum from the information provided in the subsequent worksheets that correspond to each budget component. **Please report on the grantee level as opposed to the subrecipient level.**

If you have any questions or need assistance completing this workbook, please click the icon to your left to submit a request for technical assistance.

Draw Request #:		**Contract Number:**	
Reporting Period:	-	**Expiration Date:**	

Grantee Name:		**Contact Person:**	
Street Address:		**Contact Person Title:**	
City:		**E-mail:**	
State & Zip:		**Phone No.:**	

EXPENDITURES

BUDGET COMPONENT	APPROVED BUDGET AMOUNT	PREVIOUSLY DRAWN TOTAL	REQUESTED DRAW AMOUNT	NEW DRAWN TOTAL	BALANCE REMAINING
Street Outreach			$0.00	$0.00	$0.00
Emergency Shelter			$0.00	$0.00	$0.00
Homelessness Prevention			$0.00	$0.00	$0.00
Rapid Re-housing			$0.00	$0.00	$0.00
HMIS			$0.00	$0.00	$0.00
Administration			$0.00	$0.00	$0.00

OREGON'S ALL IN REQUEST FOR FUNDS DETAIL
Street Outreach Component

Draw #:	Contract #:
0	1/0/1900

Reporting Period:		
1/0/1900	-	1/0/1900

Instructions: Each table corresponds to a specific sub-activity within this component. Please enter your expenses for each sub-activity in the relevant table. Scroll down for additional sub-activity tables.

Essential Services

1 Budget Component	2 Cost Type	3 Activity	4 Period (Pay/Billing Periods)		5 Line Item (Description of Expense and Period Covered)	6 OREGON'S ALL IN Amount Requested
Street Outreach		Engagement	From:			
			To:			
Street Outreach		Housing-Focused Case Management	From:			
			To:			
Street Outreach		Transportation	From:			
			To:			
Street Outreach		Services for Special Populations	From:			
			To:			
Street Outreach		Cell Phones or Tablets				
Street Outreach		Personal Protective Equipment (PPE)	From:			
			To:			
					Essential Services Subtotal	**$0.00**

DRAFT

Draw #:	Contract #:
0	1/0/1900

Reporting Period:		
1/0/1900	-	1/0/1900

Instructions: Each table corresponds to a specific sub-activity within this component. Please enter your expenses for each sub-activity in the relevant table. Scroll down for additional sub-activity tables.

Essential Services

1 Budget Component	2 Cost Type	3 Activity	4 Period (Pay/Billing Periods)	5 Line Item (Description of Expense and Period Covered)	6 OREGON'S ALL IN Amount Requested
Hazard Pay*					

DRAFT

OREGON'S ALL IN REQUEST FOR FUNDS DETAIL
Emergency Shelter Component

Draw #:	Contract #:
0	1/0/1900

Reporting Period:		
1/0/1900	-	1/0/1900

Instructions: Each table corresponds to a specific sub-activity within this component. Please enter your expenses for each sub-activity in the relevant table. Scroll down for additional sub-activity tables.

Essential Services

1 Budget Component	2 Cost Type	3 Activity	4 Period (Pay/Billing Periods)		5 Line Item (Description of Expense and Period Covered)	6 OREGON'S ALL IN Amount Requested
Emergency Shelter		Housing-Focused Case Management	From:			
			To:			
Emergency Shelter		Child Care	From:			
			To:			
Emergency Shelter		Education Services	From:			
			To:			
Emergency Shelter		Employment Assistance and Training	From:			
			To:			
Emergency Shelter		Outpatient Health Services	From:			
			To:			
Emergency Shelter		Legal Services	From:			
			To:			
Emergency		Life Skills Training	From:			

DRAFT

Draw #:	Contract #:
0	1/0/1900

Reporting Period:		
1/0/1900	-	1/0/1900

Instructions: Each table corresponds to a specific sub-activity within this component. Please enter your expenses for each sub-activity in the relevant table. Scroll down for additional sub-activity tables.

Essential Services

1 Budget Component	2 Cost Type	3 Activity	4 Period (Pay/Billing Periods)		5 Line Item (Description of Expense and Period Covered)	6 OREGON'S ALL IN Amount Requested
Shelter		Life Skills Training	To:			
Emergency Shelter		Mental Health Services	From: To:			
Emergency Shelter		Substance Abuse Treatment Services	From: To:			
Emergency Shelter		Transportation	From: To:			
Emergency Shelter		Personal Protective Equipment (PPE)	From: To:			
					Essential Services Subtotal	$0.00

DRAFT

OREGON'S ALL IN REQUEST FOR FUNDS DETAIL
Homelessness Prevention Component

Draw #:	Contract #:
0	1/0/1900

Reporting Period:		
1/0/1900	-	1/0/1900

Instructions: Each table corresponds to a specific sub-activity within this component. Please enter your expenses for each sub-activity in the relevant table. Scroll down for additional sub-activity tables.

Rental Assistance

1 Budget Component	2 Cost Type	3 Activity	4 Period (Pay/Billing Periods)		5 Line Item (Description of Expense and Period Covered)	6 OREGON'S ALL IN Amount Requested
Homelessness Prevention		Targeted Subsidies	From:			
			To:			
Homelessness Prevention		Outpatient Health Services	From:			
			To:			
					Rental Assistance Subtotal	$0.00

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OREGON'S ALL IN REQUEST FOR FUNDS DETAIL
Rapid Rehousing Component

Draw #:	Contract #:
0	1/0/1900

Reporting Period:		
1/0/1900	-	1/0/1900

Instructions: Each table corresponds to a specific sub-activity within this component. Please enter your expenses for each sub-activity in the relevant table. Scroll down for additional sub-activity tables.

Rental Assistance

1 Budget Component	2 Cost Type	3 Activity	4 Period (Pay/Billing Periods)		5 Line Item (Description of Expense and Period Covered)	6 OREGON'S ALL IN Amount Requested
Rapid Rehousing		Short Term Rental Assistance	From:			
			To:			
Rapid Rehousing		Medium Term Rental Assistance	From:			
			To:			
					Rental Assistance Subtotal	$0.00

DRAFT

OREGON'S ALL IN REQUEST FOR FUNDS DETAIL
HMIS Component

Draw #:	Contract #:
0	1/0/1900

Reporting Period:		
1/0/1900	-	1/0/1900

Instructions: Each table corresponds to a specific sub-activity within this component. Please enter your expenses for each sub-activity in the relevant table. Scroll down for additional sub-activity tables.

Hardware, Equipment, and Software Costs

1 Budget Component	2 Cost Type	3 Activity	4 Period (Pay/Billing Periods)		5 Line Item (Description of Expense and Period Covered)	6 OREGON'S ALL IN Amount Requested
HMIS		Hardware	From:			
			To:			
HMIS		Equipment	From:			
			To:			
HMIS		Software	From:			
			To:			
					Hardware, Equipment, and Software Costs Subtotal	**$0.00**

Staffing: Salaries for Operating HMIS

DRAFT

OREGON'S ALL IN REQUEST FOR FUNDS DETAIL
Administration Component

Draw #:	Contract #:
0	1/0/1900

Reporting Period:		
1/0/1900	-	1/0/1900

Instructions: Each table corresponds to a specific sub-activity within this component. Please enter your expenses for each sub-activity in the relevant table. Scroll down for additional sub-activity tables.

General Management, Oversight, and Coordination

1 Budget Component	2 Cost Type	3 Activity	4 Period (Pay/Billing Periods)		5 Line Item (Description of Expense and Period Covered)	6 OREGON'S ALL IN Amount Requested
Admin		Management, Oversight and Coordination	From:			
			To:			
					General Management, Oversight, and Coordination Subtotal	$0.00

Training on OREGON'S ALL IN Requirements

DRAFT

“ALL IN” LANE COUNTY

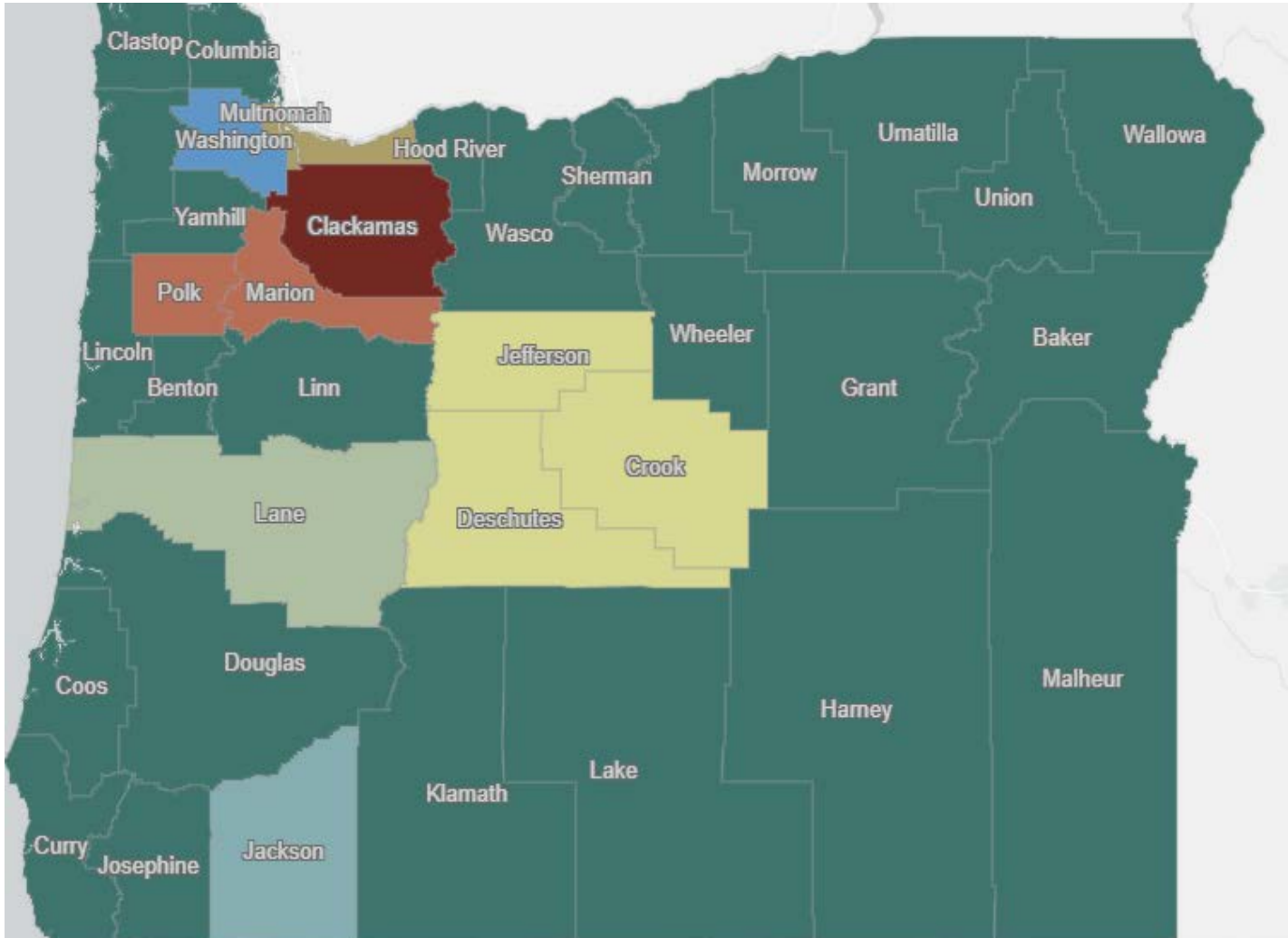
FEBRUARY 24, 2023

KATE BUDD, INTERIM HUMAN SERVICES DIVISION MANAGER

JANUARY 10, 2023 DECLARATION

Geography Included

- ✓ Seven HUD Continuums of Care
- ✓ Portland Metro will be one Region



STATEWIDE OUTCOMES

PREVENT 8,750 HOUSEHOLDS FROM BECOMING HOMELESS

ADD 600 LOW-BARRIER SHELTER BEDS IN EMERGENCY AREAS

RE-HOUSE AT LEAST 1,200 UNSHELTERED HOUSEHOLDS IN EMERGENCY AREAS

UTILIZE HMIS

JANUARY 10, 2023
THROUGH
JANUARY 10, 2024

JANUARY 10, 2023 DECLARATION

- ✓ 40 Million in Reserve
- ✓ 130 Million Ask to the Legislature for Identified COC Regions
  - Prevention Assistance:
    - $33.6 million to eviction prevention services and rental assistance with the goal of preventing an estimated 8,750 households on the verge of losing their homes.
  - Emergency Shelter:
    - $23.8 million to pay for 600 new shelter beds and hire more "housing navigators" to help connect people struggling to find shelter with services.
  - Re-Housing
    - $54.4 million to help re-house 1,200 people by, in part, helping with rental assistance and leasing vacant homes.
  - Additional Resources
    - $5 million to go to the nine sovereign tribes in Oregon to support tribal members at risk of homelessness
    - $5 million for culturally responsive organizations
    - $2 million to help local communities with sanitation services
    - $1.8 million to help support emergency responses being managed by the Office of Emergency and Oregon Housing and Community Services

LANE COUNTY

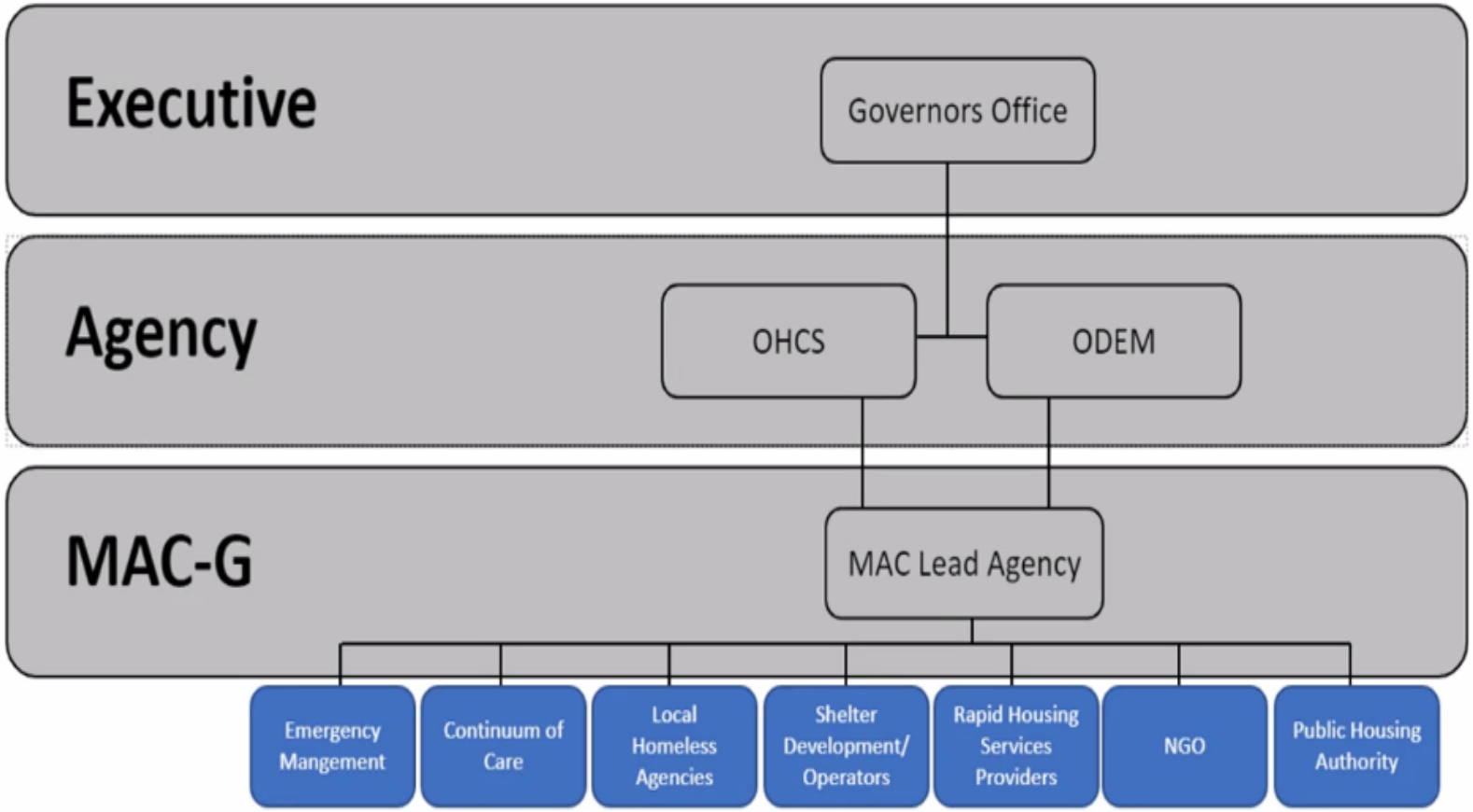
- ~$19.9-22.2 Million based on a state formula
- Funding may not "supplant or supplement existing funding."
- It is also not to be braided.

- Lane County will be expected to meet the following target numbers, though there may be flexibility between interventions.
- Identified target numbers by intervention –
  - Prevention: 1,578-1,753 Households
  - Emergency Shelter: 111-124 Beds
  - Rehousing from Unsheltered Homelessness: 223-247 Households

WORKING IN PARTNERSHIP

A MAC Group is for:

- interagency management planning and coordination
- operational leadership to provide strategic coordination
- identify resources, and managed goals.

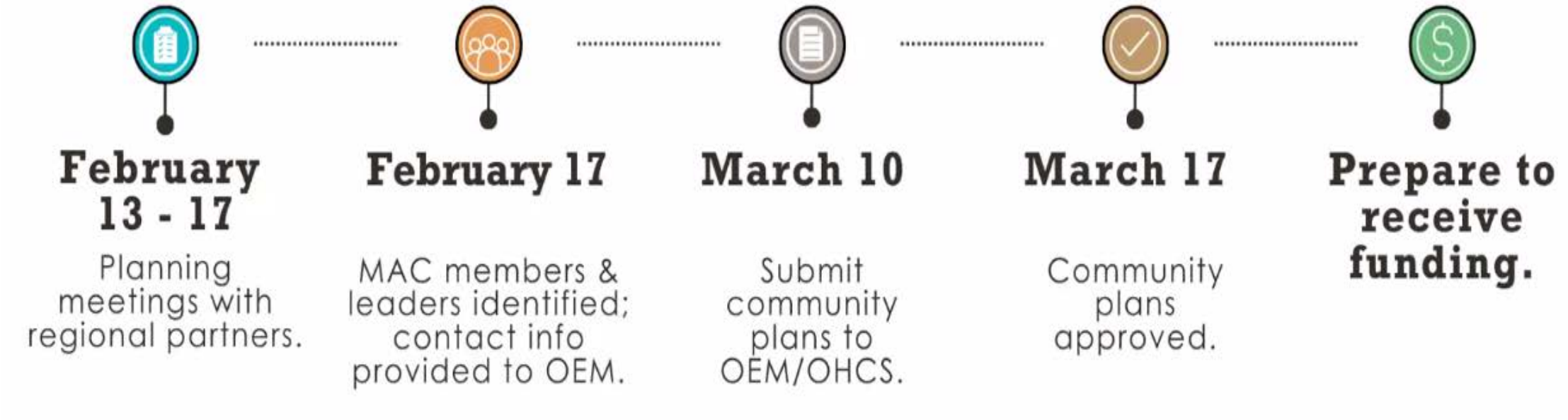


LANE COUNTY MAC GROUP MEMBERS SUBMITTED TO STATE ON 2/17

MAC Group Composition:

- Non Government Organizations
  - PacificSource, Trillium Hope & Safety Alliance, HIV Alliance
- Rapid Rehousing Services Providers
  - Catholic Community Services, Community Sharing
- Shelter Development/Operations
  - Carry It Forward, ShelterCare
- Local Homeless Agencies
  - Looking Glass, Siuslaw Outreach Services, Laurel Hill Center
- Continuum of Care
  - Poverty & Homelessness Board Chair Liaison
- Lane County Emergency Management
- Homes for Good
- Lived Expertise of Homelessness
- Eugene, Cottage Grove & Lane County Representatives

Key dates


February 13 - 17
Planning meetings with regional partners.
February 17
MAC members & leaders identified; contact info provided to OEM.
March 10
Submit community plans to OEM/OHCS.
March 17
Community plans approved.
Prepare to receive funding.

MAC PLANNING PROCESS

Week 1

- Impact Analysis & Key Interventions

Week 2

- Community Priorities
  - Review Feedback from Taskgroups & People w. Lived Expertise
- Prioritize Strategies to Progress Identified Outcomes
- Identify Program Milestones & System Improvement Actions

Week 3:

- Present to County Commissioners – 3/7
- Review & Revise Draft Plan – 3/8
- Submit – 3/10

DRAFT MAC PLAN OVERVIEW

Homelessness Prevention:

- Create Diversion Program for Specific Populations.
- Increase Street Outreach Staffing Capacity and create a Coordinated Flexible Fund
  - Incorporate housing problem-solving
- Homelessness Prevention Programs
  - Focus on institution-involved families and adults, older adults and people with disabilities.
- Targeted Rent Subsidies

DRAFT MAC PLAN OVERVIEW

Emergency Shelter:

- Improve Existing Alternative Shelters
- Increase Medical Respite Beds
- Improve Severe Weather Shelters in Rural Areas
- Increase Youth Shelter Beds
- Increase Family Shelter Beds
- Increase Existing Shelter Capacity

DRAFT MAC PLAN OVERVIEW

Re-Housing and Street Outreach

- Increase Rapid Response Resources and Programming
- Create a Landlord Incentive Package and Housing Pool
  - Explore Master Leasing Program
- Create Rapid Re-Housing Program for People with Lower Vulnerabilities
- Encampment Focused Mobile Street Housing Navigation and Case Management
- Housing Navigation and Case Management for Rural Communities

MARCH 10 - SUBMISSION DOCUMENTS

- Oregons All IN – Planning Workbook and Request for Funding DRAFT
- Regional Planning DRAFT
- MAC Plan Overview - DRAFT

NEXT STEPS – LANE COUNTY

- March 8: MAC Group meets to Formalize Plan
- Share Plan with Stakeholder Groups – Quick Turn Around
- Final Share with MAC Group
- March 10: Submit Community Plan

QUESTIONS

- Kate Budd, Interim Human Service Division Manager
- Kate.budd@lanecountyor.gov

- Patence Winningham-Melcher, Emergency Manager
- Patence.winningham@lanecountyor.gov